

Using information to improve quality & choice

# The emerging national policy framework

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### **Outline of talk**



- The Coalition Government White Paper
- The outcomes framework
- The Cancer Reform Strategy Refresh
- National Audit Office



### The White Paper



## **Equity & Excellence - Liberating** the NHS:

- Upholding the values & principles of the NHS

   a comprehensive service, available to all,
   free at the point of use & based on clinical need, not ability to pay
- •Increase in health spending in real terms in each year of this Parliament
- •And NHS which achieves results that are among the best in the world



### The White Paper



## **Equity & Excellence - Liberating** the NHS:

- Putting patients and the public first
  - No decision about me, without me
  - Choice and voice
  - The Information Revolution
- Improving healthcare outcomes
   "To reduce mortality and morbidity, increase safety and improve patient experience and outcomes for all"
   Outcome measures not process targets (Outcomes Framework)



## Consultations arising from the White Paper (1)



Commissioning for Patients <a href="https://www.dh.gov.uk/en/Consultations/Liveconsultations/DH\_117587">www.dh.gov.uk/en/Consultations/Liveconsultations/DH\_117587</a>

Transparency in Outcomes: A framework for the NHS www.dh.gov.uk/en/Consultations/Liveconsultations/DH\_117583

Increasing Democratic Legitimacy in Health www.dh.gov.uk/en/Consultations/Liveconsultations/DH\_117586

Regulating healthcare providers <a href="http://www.dh.gov.uk/en/Consultations/Liveconsultations/DH">http://www.dh.gov.uk/en/Consultations/Liveconsultations/DH</a> 117782

Closing date for consultations is 11 October 2010





### **Commissioning for Patients**

- Putting local consortia of GP practices in charge of commissioning services to best meet the needs of local people
- Establishment of an independent NHS commissioning Board



## Better commissioning for cancer



- What services should be commissioned by GP consortia?
- What services should be commissioned at regional/national level?
- What is the future role of networks?
- What would good commissioning look like?







- •Giving local authorities a stronger role in supporting patient choice and ensuring an effective local voice
- Local authorities taking on local public health improvement functions
- Promoting more effective NHS, social care and public health commissioning arrangements





### Regulating healthcare providers

- Proposals on Foundation Trusts
- •The establishment of Monitor as an independent economic regulator
- Role of CQC
- Registration of hospitals and Primary Care



### Transparency and Outcomes: A framework for the NHS



### Key principles

- Accountability and transparency
- Balanced
- Internationally comparable
- •Focussed on what matters to patients and clinicians
- Promoting excellence and equality
- •Focussed on outcomes that the NHS can influence, but working in partnership with other public services as required
- Evolving over time



### **Transparency & Outcomes:** 5 domains



- 1. Prevent people from dying prematurely
- Enhancing quality of life for people with long-term conditions
- 3. Helping people to recover from episodes of ill health or following injury
- 4. Ensuring people have a positive experience of care
- Treating and caring for people in a safe environment and protecting them from avoidable harm





# The Cancer Reform Strategy Refresh



### Aims of the Refresh



- To align cancer strategy with the White Paper
- To set the direction for the next 5 years
  - Taking account of progress since December 2007
- To show how outcomes can be improved despite the cold financial climate



## Process for reviewing the CRS



- CRS Advisory Board: July and October
- Existing initiatives (NAEDI, NCSI, NCEI, Transforming Inpatient Care, NCIN, PEAG etc.)
- Existing advisory groups (e.g. Prostate, lung, bowel, breast, CYP, radiotherapy, chemotherapy)
- Charities and Cancer Campaigning Group
- Industry
- Professional groups/societies
- crsreview2010@dh.gsi.gov.uk



### Progress on CRS Initiatives



#### Early diagnosis

- Profile of early/late diagnosis has been raised through 'NAEDI' (BJC supplement; CRS second annual report)
- "10,000 avoidable deaths pa" now widely accepted
- International benchmarking underway
- Local and national initiatives planned
- New research on bowel screening (flexiscope); Routes to Diagnosis and views of GPs about cancer

#### Survivorship

- Survivorship vision published January 2010
- 5 key shifts identified
- Testing of new models is underway (NHS Improvement)



### Progress on CRS Initiatives



- Inequalities
  - New evidence on inequalities by race, age and gender from NCIN
  - Vision published 2010
- Transforming Inpatient Care
  - 23 hour surgery for breast cancer
  - Enhanced Recovery elective surgery
  - Reducing emergency admissions/lengths of stay



### Progress on CRS Initiatives



- Better Treatment
  - Laparoscopic colorectal surgery (Lapco)
  - Radiotherapy: Capacity and waiting times
  - New drugs? (International variations report)
- Better Intelligence
  - National Cancer Intelligence Network well established
  - Important new analyses on combined HES/Registry dataset
  - "Profiles" (e.g. by PCT, general practice, NHS Trust) being developed



### Key challenges in cancer



- Rising incidence
- 2. Poor survival (late diagnosis)
- 3. High mortality (especially in older people)
- 4. Rising prevalence (3%pa)
- 5. Suboptimal care/QOL for survivors
- 6. Inequalities
- 7. Slow diffusion of new technologies
- 8. Managing costs of cancer





# The National Audit Office Report



### **NAO** Report Focus



- Commissioning
- Better Information
- Value for Money
- Public Accounts Scrutiny
   Committee early December



## Other factors to take into account



•Comprehensive Spending Review (20<sup>th</sup> October 2010)

Operating Framework (?January 2011)





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